



Medical School Expansion in the Age of Obamacare

...or is it Trumpcare?

Some facts



Care.
Discover.
Teach.

- Endowed unit of Cornell University
- 424 students in 4 year MD program
- 472 Students in Graduate School of Medical Sciences
- 60 Physician Assistant students
- 2,200 Faculty
- Approximately 4,000 staff
- Shares campus with New York Presbyterian Hospital
- In New York City and Doha, Qatar
- Adjacent to 4 other healthcare and educational institutions
- 3 missions

Challenges to our Missions

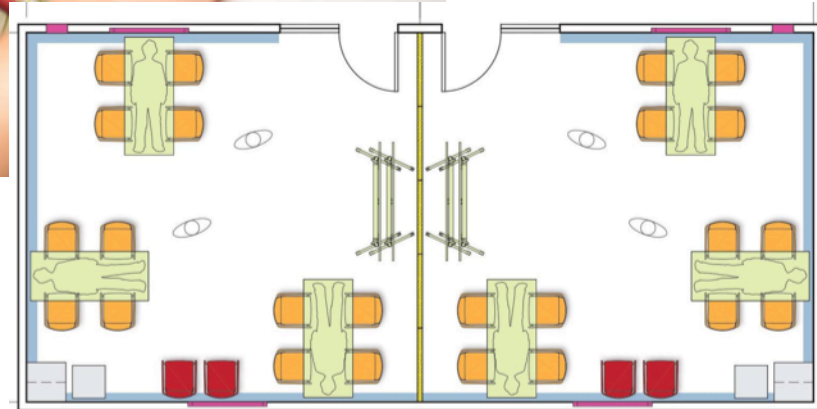


- Complexity
- Capital-Intensive to operate
- Philanthropy goes to capital projects, not operations
- Uncertain future affects multiple missions

Education



New Curriculum = New Classrooms



Research

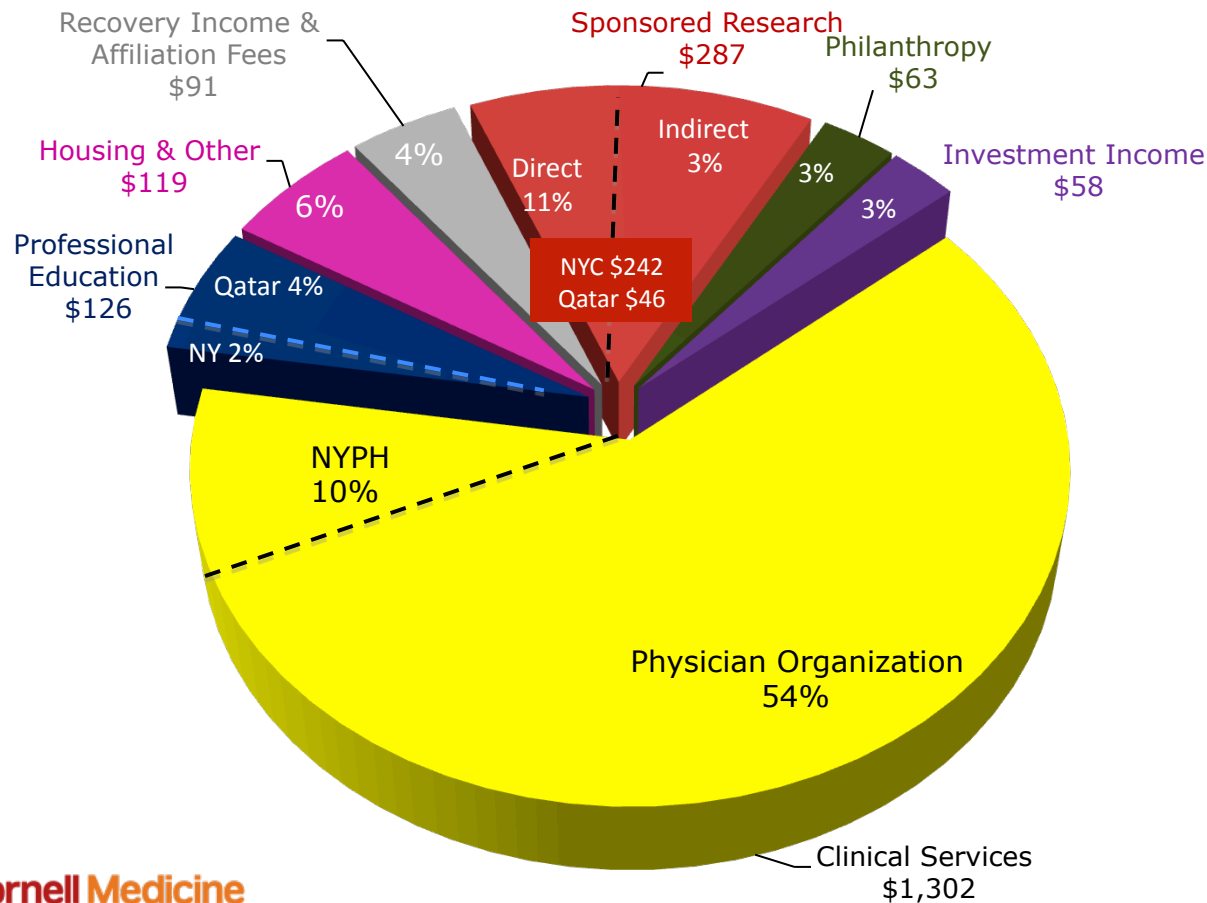


Clinical practice

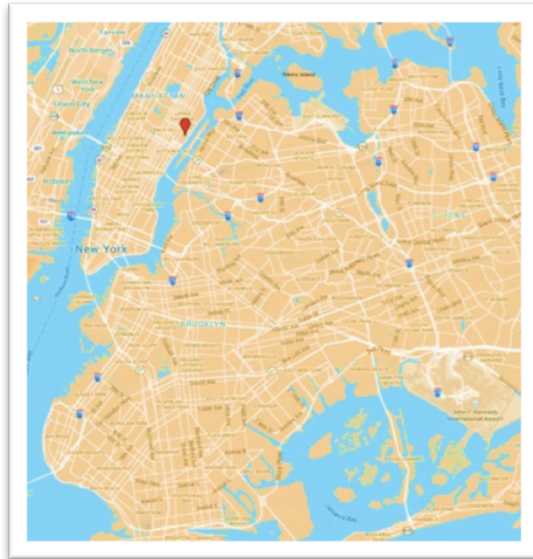


A \$2 billion Budget

Fiscal 2017 Budget Operating Revenues = \$ 2,047million (\$ in millions)



Clinical Expansion



2000



2017

Recent Projects: Weill Cornell Weill Greenberg Center



- Architect: Ennead Architects
- Healthcare Planner: Ballinger
- Year: 2007
- Size: 330,000 SF
- Project cost: \$275 million
- 15 stories
- 12 floors of patient practice including Radiology, IVF, Cardiology, Genetic Medicine
- Innovative Clinical Skills Center and Computational Bio-Medicine “cave”
- Double-height lobby, Patient Resource Center, conferencing, valet parking





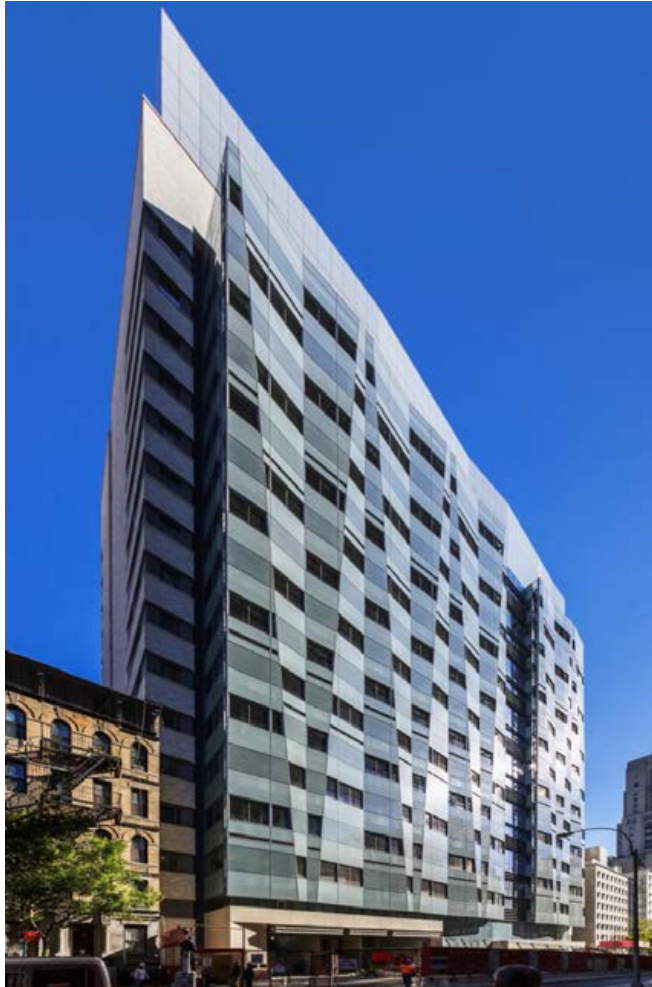








Recent Projects: Weill Cornell Belfer Research Building



- Architect: Ennead Architects
- Year: 2014
- Size: 476,000 SF
- Project cost: \$650 million
- 13 floors of flexible laboratories and research support, focusing on bench-to-bedside translational research
- Transparency across the lab floor and connections between floors to break-down research silos and promote collaboration
- Two-story atrium, garden, lounge, conference space and café
- Innovative double-skin, “folded” glass façade
- LEED Gold certified 2014













Feil Family Student Center











Neighboring Institutions



Recent Projects: NewYork-Presbyterian David H. Koch Center



- Architects: HOK, Ballinger, Pei Cobb Freed and Partners
- 800,000 sf total
- Project cost \$1,300 million
- Opening mid-2018
- Ambulatory services
 - 480,000 sf
 - Integrative Health & Wellness
 - Cancer
 - Radiology
 - Ambulatory surgery
 - Endoscopy
 - Pre-admissions testing
 - Multi-disciplinary GI
 - Opening mid-2018
- Inpatient maternity
 - 75 private maternity beds
 - 60 private NICU beds
 - Labor & Delivery Suite
 - OB Ultrasound and antepartum testing suites
 - Additional \$315 million fitout cost

Recent Projects: Memorial Sloan-Kettering Cancer Center

Josie Robertson Surgery Center



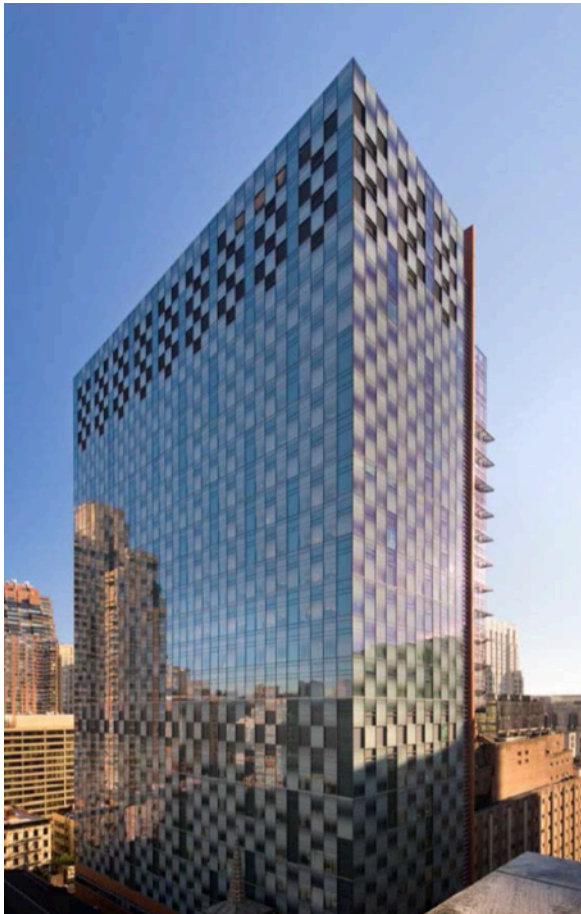
- Architect: Perkins Eastman
- Short stay ambulatory surgery
- Project cost: \$300 million
- Case Mix:
 - 70% Outpatient
 - 30% Ambulatory extended recovery
- Designed for optimal patient experience and operational efficiency
- LEED: Silver
- Facility Fully Operational January 2016

Recent Projects: Memorial Sloan-Kettering David H. Koch Center for Cancer Care / Hunter College Science and Health Professions Building



- Architect: Ennead Architects, Perkins Eastman
- Consolidation of Ambulatory Services Under One Roof
- Hospital Without Beds
- Provide State of the Art Diagnosis and Treatment
- Gather Patient Side Research
- By 2026, over 1,300 patients, 2,600 visitors and 1,600 staff/day
- 23 stories - 759,000 Sq Ft
- LEED Goal: Gold Facility
- 2019 Completion
- Project cost: \$1,300 million

Recent Projects: Memorial Sloan-Kettering Zuckerman Research Center



- Architect: SOM, ZGK
- Building Area: 593,359 SF
- 23 Floors LEED: Silver
- Project cost: \$503 million
- Research laboratories
- Vivarium
- Facility First opened 2006

Recent Projects: Memorial Sloan-Kettering Laboratory Medicine Building

- Building Area: 90,000 SF
- Levels: 6 above ground, 3 below ground
- Project cost \$90 million
- LEED Goal: Gold Facility
- Building Zoning: As-of-Right
- Opening: End of 2017



Recent Projects: Rockefeller University Collaborative Research Center



- Mitchell/Giurgola Architects
- 260,000 sf total
- \$280 million cost
- Laboratory renovation
- Infill building
- Collaborative space
- Auditorium
- Completed 2012

Recent Projects: Rockefeller University The Stavros Niarchos Foundation– David Rockefeller River Campus



- Rafael Viñoly, Architect
- 164,000 sf total area
- Cost \$370 million
- Landscaped garden
- 2-story Kravis Research Building
- Dining pavilion & academic center
- Esplanade enhancements
- Under construction, completion early 2019

Building boom on the Upper East Side 2006-2019

- Over 3.5 million square feet
- Over \$5 billion of construction

	square feet	cost (millions)
NewYork-Presbyterian		
David H. Koch Center	800,000	\$1,300
Memorial Sloan Kettering Cancer Center		
Josie Robertson Surgery Center	180,000	\$300
Laboratory Medicine Building	90,000	\$90
David H Koch Center for Cancer care	760,000	\$1,300
Zuckerman Research Labs	594,000	\$503
Rockefeller University		
Collaborative Research Center	260,000	\$280
Stavros Niarchols- David Rockefeller River Campus	164,000	\$370
Weill Cornell Medicine		
Weill Greenberg Center	330,000	\$275
Belfer Research Building	476,000	\$650
Total	3,654,000	\$5,068

Recent Projects: Cornell NYC Tech



